



PROJECT VOYAGER
SAP S/4 HANA

S/4HANA ROLL-OUT KIEFEL GMBH

S/4HANA roll-out project Greenfield Approach



Main Goal

The goal of this project was to implement and to roll-out the S/4HANA template at the main site of the KIEFEL Group, KIEFEL GmbH in Freilassing. It was therefore necessary to set up the S/4HANA template created in the preliminary project for a productive system, to parameterize it with the location-specific standard values (organizational units, company codes,..), to functionally test the continuous process, from the first contact with the customer to the internal project completion, to integratively test, train and migrate necessary legacy data.

In addition, SAP HCM, SAP Concur and around 13 third-party systems were connected and put into operation at the same time.

Project Goals

- ✓ Implementation and commissioning of the S/4HANA template for the main site of KIEFEL GmbH in Freilassing as a role model for other companies of the KIEFEL and BRÜCKNER groups.
- ✓ Commissioning with a fixed GoLive date on the 1st of January, 2021
- ✓ Roll-out project implementation in time/ in budget

Starting Point

KIEFEL GmbH is one of the international leaders in the fields of joining technology and thermoforming. The company develops and produces high-quality machines for processing plastics, bio-based materials and natural fibers. Due to the company's own growth in recent years, it became necessary to be able to map cross-company processes in one system, especially in project management and for cross-location manufacturing processes. With regard to finance, the new processes had to be mapped transparently.

In addition, the desire was to consistently adapt the existing business landscape, which has been diversified over the years, to new realities such as Industry 4.0, BigData etc. The resulting economies of scale in acquisition and subsequent operation of SAP-standard processes should be skimmed off.

For the abovementioned reasons, KIEFEL decided to rethink its IT and process landscape in the course of the project and also to design it for future challenges.

Solution – S/4HANA roll-out Greenfield Approach

In order to be able to achieve the project goals, the greenfield approach with a template approach was chosen to redefine the IT and process landscape on the basis of SAP S/4HANA. It was necessary to define the main processes and to discuss and define them on the basis of a best practice approach. This resulted in the overall solution.

„The consistent look into the future as well as the associated change in the internal and external requirement factors for the IT and process landscape ultimately encouraged us to pursue a greenfield approach.“

Peter Eisl, CFO KIEFEL GmbH, project sponsor

Success Factors

Thanks to a professional project organization – both on the part of KIEFEL and CNT – the project has become a consistent success. The main success factors were:

- ✓ Professional project management on both sides
- ✓ Successful cooperation in the overarching project team
- ✓ Exact compliance with milestones / project plan
- ✓ CNT concept of the three project phases: Red-, Blue-, Green-Lining
- ✓ Clear change management through project management

„With an excellent interdisciplinary team, a consistent project management concept and the associated project controlling, we were able to ensure that the project was successfully completed on time and within the planned budget.“

Christian Maier, Head IT KIEFEL GmbH

Advantages of the Solution

- ✓ Optimization of E2E processes
- ✓ Continuous process
- ✓ Transparent cost controlling
- ✓ Increase of efficiency through standardized process flows

Why CNT?

CNT Management Consulting AG specializes in mapping processes in SAP ERP and SAP S/4HANA. The high level of expert knowledge of the employees also supports the definition of optimal processes.

Another reason for choosing CNT as a partner was the knowledge in the areas of special machine construction and project management. CNT's knowledge of process documentation and test management was also a key success factor.

CNT Input and Contribution

- ✓ Project management
- ✓ Test management
- ✓ Change management
- ✓ CutOver management
- ✓ Migration

Client

Name: KIEFEL GmbH
Headquarter: Freilassing
Industry: Engineering and
Construction
Revenue: EUR 200 – 250 Million
Employees: appx. 1.000
Website: www.kiefel.com

KIEFEL
TECHNOLOGIES 

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